

Optimal Security Design and Dynamic Capital
Structure in a Continuous-Time Agency Model
DeMarzo and Sannikov, Journal of Finance, 2006

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Overview

- A principal hires an agent to manage a risky project.
- The agent can misreport cashflows and divert some cash to private consumption.
- The principal decides a compensation scheme as a function of the agent's reports.
- What is the optimal contract?

Technology

- A **project** produces cash flows: $dY_t = \mu dt + \sigma dZ_t$
 - The **agent** observes Y_t .
 - The **principal** does not.
- The agent
 - reports \hat{Y}_t to the principal,
 - diverts the remainder $(Y_t - \hat{Y}_t)$, where $\hat{Y}_t \leq Y_t$,
 - and gets consumption $\lambda(Y_t - \hat{Y}_t)$, where $\lambda < 1$.
- The **contract** specifies
 - payments dl_t to the agent
 - a termination time τas functions of the reports \hat{Y}_t .

Preferences

- Both agents are **risk neutral**.
 - The agent discounts at rate γ .
 - The principal discounts at rate $r < \gamma$.
- When the project is terminated, the agent receives outside option R and the principal receives L .
- The **agent's expected payoff at date 0** is

$$W_0 = \mathbb{E} \left[\int_0^T e^{-\gamma s} dC_s + e^{-\gamma T} R \right]$$

where $dC_s = \lambda \left(dY_s - d\hat{Y}_s \right) + dl_s$.

- The **principal's expected payoff at date 0** is

$$b_0 = \mathbb{E} \left[\int_0^T e^{-rs} \left(d\hat{Y}_s - dl_s \right) + e^{-rT} L \right].$$

The optimal contract: preliminaries

- Deadweight loss from diverting cash flows.
 \Rightarrow We can focus on contracts which induce truth-telling.
- Define the **agent's promised value** $W_t(\hat{Y}_t)$ after a history of reports $(\hat{Y}_s, 0 \leq s \leq t)$ as:

$$W_t(\hat{Y}_t) = \mathbb{E}_t \left[\int_t^\tau e^{-\gamma(s-t)} dl_s + e^{-\gamma(\tau-t)} R \right]$$

- **Lemma** There exists a process β_t such that

$$dW_t = \gamma W_t dt - dl_t + \beta_t (d\hat{Y}_t - \mu dt)$$

- **Lemma** Truth-telling is incentive compatible if and only if $\beta_t \geq \lambda$ for all $t \leq \tau$.
 - **Intuition:** Steal $dY_t - d\hat{Y}_t$: immediately gain $\lambda(dY_t - d\hat{Y}_t)$, but lose $\beta_t(dY_t - d\hat{Y}_t)$ in future expected payoff.

The principal's value function

- Let $b(W)$ be the principal's value function.
- The principal can always provide the agent with W by
 - paying him a lump-sum transfer of $dl > 0$,
 - and then moving to the optimal contract with payoff $W - dl$
- Therefore, it must be that, $\forall W$

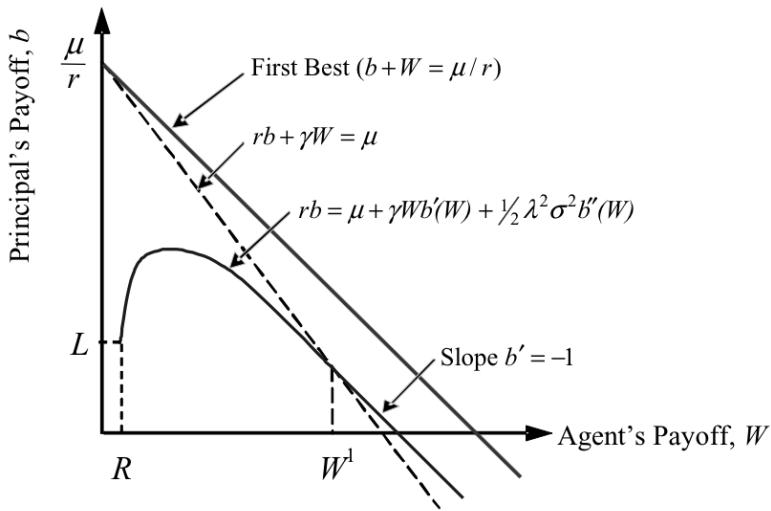
$$b(W) \geq b(W - dl) - dl$$

which implies that

$$b'(W) \geq -1, \forall W$$

- Define W^1 , the lowest W such that $b'(W) \leq -1$.
It is optimal to pay the agent according to

$$dl = \max(W - W^1, 0)$$



The principal's value function

- On the region to the left of W^1 , $b(W)$ solves the HJB equation

$$rb(W) = \max_{\beta \geq \lambda} \mu + \gamma Wb'(W) + \frac{1}{2}\beta^2\sigma^2b''(W)$$

- $\beta = \lambda$ is optimal.
 - **Intuition:** termination is inefficient ($\mu > rL + \gamma R$), so principal wants to reduce the risk that agent's promised value falls to R .
- Boundary conditions: $b(R) = L$ and 1st and 2nd derivatives at W^1 .

The optimal contract in full

Agent's promised utility W_t evolves according to

$$dW_t = \gamma W_t dt - dl_t + \lambda \left(d\hat{Y}_t - \mu dt \right)$$

Compensation

When $W_t \in [R, W^1)$, $dl_t = 0$.

When $W_t = W^1$, payments dl_t cause W_t to reflect at W^1 .

Principal's payoff $b(W_t)$ satisfies

$$rb(W) = \mu + \gamma W b'(W) + \frac{1}{2} \lambda^2 \sigma^2 b''(W) \quad \text{on } [R, W^1]$$

$$b'(W) = -1 \quad \text{for } W \geq W^1$$

and boundary conditions $b(R) = L$ and $rb(W^1) = \mu - \gamma W^1$.

Termination The contract is terminated at time τ , when W_t reaches R .

Capital structure implementation

- Optimal contract can be implemented (not uniquely) with
 1. **Equity**, a fraction λ of which is held by the agent,
 2. **Long-term debt**, with face value D ,
 3. **A credit line** with limit C^L and interest rate γ
- For the right choice of **long-term debt** D and **credit line limit** C^L , it is incentive compatible for the agent to
 - always pay down the credit line
 - roll over the long-term debt
 - pay any excess cash flow as dividendsthereby **implementing the optimal contract**.

Capital structure implementation: comments

1. Agent's equity holding eliminates incentive to divert.
2. What stops the agent from overpaying dividends?
 - Assume the agent's promised value under the contract follows

$$W_t = R + \lambda(C^L - M_t) \quad (*)$$

where M_t is the **current draw on the credit line**.

- Now suppose the agent considers (i) borrowing up to the limit on the credit line, (ii) paying a large dividend, and (iii) defaulting.

$$\text{payoff} = \underbrace{\lambda(C^L - M_t)}_{\text{dividend}} + \underbrace{R}_{\text{termination value}}$$

- By (*), the agent does just as well by behaving.
- How to ensure (*) holds?
 - Choose long-term debt D and credit limit C^L such that the firm's profit rate is such that (*) holds.
 - In particular: $rD = \mu - \gamma R / \lambda - \gamma C^L$ and $C^L = \lambda^{-1}(W^1 - R)$.

Conclusion

- The optimal contract is consistent with a capital structure that is widely observed in the data.
- Prediction: firms
 1. issue long-term debt
 2. use credit lines to absorb transient cashflow shocks
 3. pay out dividends once some cashflow threshold has been reached
- Everything in this presentation is in DeMarzo and Fishman (2007), the same setup but in discrete time.
- The main benefit of the continuous time model is **analytical comparative statics** and **security values**.
- **Extensions**
 - Hidden saving.
 - Hidden effort instead of diverting cash flow.
 - Endogenized termination payoffs.
 - Renegotiation.
 - Private benefits of control.